



**Colorado Association of Healthcare Executives (CAHE)  
Winter 2007 Newsletter**

**CAHE Board of Directors**

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Chris Martin, Advancement Committee  
Daksha Ranade, Student Liaison, University of CO  
Carol Hamilton, Student Liaison, Regis University  
Heather Kimball, Student Liaison, MSCD

**From the President**

Happy New Year! Let me first say that it is an honor and privilege to serve as your President for 2007. This year, the Chapter will focus its attention on relevant and timely educational sessions. To continue to add value to your experience as a member, the new Board voted to hold education and networking events monthly versus bi-monthly starting with our first meeting on February 8<sup>th</sup> featuring the Commander and the Director for Nursing of the 10<sup>th</sup> Combat Support Hospital (CSH) based at Fort Carson. The 10<sup>th</sup> CSH recently returned from Iraq and were featured on *CNN Presents*. In March we have a nationally recognized speaker/author on leadership and ethics, and in April newly elected Colorado Governor Bill Ritter has been invited to speak. For ACHE affiliates, attending CAHE educational programs provides easy access to Category II educational hours and this year we are already working on providing local access to Category I hours. Our Programs Committee is working on our annual educational symposium and business meeting which will be held in Breckenridge (Summit County) later this year.

The chapter will also continue to focus on membership and setting realistic growth goals. In December we offered a membership special of two years for the price of one. We had a tremendous response to that membership campaign. We are making personal contact with each and every prior member and demonstrating the value of membership in CAHE. Our newly created CEO/COO Liaison, Mike Anaya, and our Member-at-Large Western Slope, Bob Omer, will be making contact with each and every CEO/COO in the next several weeks to encourage their membership and CAHE membership for their subordinates and peers. Our membership is diverse as we have CEOs, COOs, VPs, directors, department heads, consultants, nurses, physicians, group practice managers, corporate sales and manufacturing, pharmacists, ambulatory care managers, medical technologists, military and Veteran's Administration officials, students, home health care, and a plethora of other healthcare professionals. CAHE offers something for everyone!

The newly appointed board of directors has been busy initiating improvements since December. We have rewritten our Chapter Bylaws that will be sent out for membership approval in the next few weeks. In addition to creating a CEO/COO Liaison position, we created a Military/VA

Liaison who will serve as our eyes, ears and voice to the over 100 military and VA healthcare executives in the State. As you can see below, our quarterly newsletter will be more member-focused and highlight the significant contributions of CAHE members/healthcare professionals in the State. Our Student programs are nationally recognized and head and shoulders above our peers. We added two new Student Liaison positions on our Board who will represent Regis University and Metropolitan State College of Denver. We are working closely with another College that is starting a healthcare management program this summer. We will offer our annual Student scholarship, a student job shadow program, and career panels for students comprised of CAHE members. Our Chapter website is being revised and is now available at <http://cahe.ache.org/>. We have new sections specifically geared toward students and credentialing to assist with your professional growth by advancement within ACHE. We will soon offer membership applications and dues payments on-line, as well as education program registration and fee payments on-line. Susan Coffey and her seasoned Sponsorship committee have created a new sponsorship program and are in the process of identifying and contacting potential sponsors. Corporate partnerships will help provide high-quality, low-cost educational and networking programs throughout the year. We are also looking at initiating a mentorship/protégé program later this year and plan to continue working closely with the Colorado Hospital Association.

As you can see we have been busy putting together programs that will continue to make CAHE the premier forum for networking, continuing education and professional development for healthcare leaders in the State of Colorado. We have a dynamic chapter and I know that, in working together and solidifying our own relationships, we will have a great year!

Sincerely,

Mark J. Stevenson, FACHE

### **CAHE's New Website**

CAHE's new website is 99% complete. On-line membership application and dues payment, and on-line event registration and payment are being developed/finalized and should be available mid/end February. You can view the new website at <http://cahe.ache.org/>. Our current website [www.cahe.org](http://www.cahe.org) will continue to function for on-line membership and event registration until we fully switch over. CAHE members can use their ACHE ID number to log into our "Member Login" section on our new website. CAHE members who are non-ACHE affiliates will be provided with a log-in ID number. Our current membership roster is located on the "Member Login" section.

### **CAHE Education and Networking Programs**

#### **Wednesday, December 6, 2006:**

CAHE held its annual holiday social at the Wynkoop Brewery in downtown Denver on December 6<sup>th</sup>. 45 members and guests enjoyed social interaction and outstanding food and beverage. The outgoing CAHE President, Randy Buchnowski, recognized the outgoing Board. Mark Stevenson introduced the 2007 Board.

#### **Thursday, February 8, 2007:**

We are very excited to have Colonel Dennis D. Doyle, Medical Service, United States Army, and Lieutenant Colonel Steve Drennan, Nurse Corps, United States Army, from the 10th Combat Support Hospital (CSH) presenting "Lessons Learned from Operation Iraqi Freedom." The work of the 10th CSH was featured in the CNN Presents special "Combat Hospital." For ACHE-affiliated attendees, the event is worth one Category II continuing education hour. The

event is being sponsored by the U.S. Air Force Academy's 10<sup>th</sup> Medical Group and will be held in the hospital's dining room. The evening will begin with registration at 6:00 pm, dinner at 6:30 pm, and the presentation at 7:00 pm. Dinner is being catered by Carrabbas, and will feature a buffet of Chicken Marsala, Salmon in a basil vinaigrette, penne pasta, and dessert. Cost: Current CAHE Member (\$15) and CAHE Student Member (\$10); Non-CAHE Member (\$20) and Non-CAHE Student Member (\$15). Payment is required at the door by check or cash. Credit cards cannot be accepted at this time. Register for the event now on CAHE's website at [www.cahe.org](http://www.cahe.org) by Monday, February 5, 2007. Registration for this program represents a commitment to pay. For cancellations not received by February 5th, as well as program no-shows, CAHE will collect unpaid registration fees to cover the cost of food and beverages. If you would like more information about this event, please contact Marshall Meringola at (719) 271-5259, or Chris Grippo at (719) 271-0001.

Thursday, March 8, 2007

Gus Lee, Nationally published author, ethicist and mentor. Location: Sterne-Elder Room in the Russell Pavilion of Exempla St. Joseph Hospital, Denver.

Thursday, April 19, 2007

Governor Bill Ritter invited. Location TBD.

Thursday, May 10, 2007

Dr. Brian Greffe, Director of the Butterfly Program, Children's Hospital, Denver. Location TBD

**Welcome New and Returning Members**

Jennifer Alderfer	Michael Anaya	Matthew Baretich	Chad Bellville
Susan Bond	Ronnie Brown	Carrie Carlson	Ralph Charlip
Mark Chin	Tara Ciminieri	Rich Cohan	Andrea Coleman
Christine Constance	J.R. Constance	Carlene Crall	Lindsey Daly
Mary Desormeau	Dennis Doyle	Sam Eden	Joan Evans
Doug Faus	Holly Fedak	Joanne Fenton	Katherine Fowler
Kurt Gensert	Lorraine Gournet	Brian Grassi	Chris Grippo
Carol Hamilton	Bruce Harma	Joy Hiraki	Graham Innins
Dwayne Jozwik	Kanayo Keri	Kimberly Kick	Heather Kimball
Tim Klippert	Cindy Kruetz	Natalie Lambertson	Larry Leaming
Kenneth Leisher	Christine Levy	Bev Long	Chris Martin
Colette Martin	Kim Mattes	Theresa Meyers	Pat Moller
Richard Morris	Tim Mueller	Curtis Munlin	James Murphy
Lawrence Novissimo	April Myers	Gene Ohara	Robert Omer
Brenda Pate	Joashua Paul	Dorothy Perry	Lorna Prutzman
Kathy Powell-Florip	William Qutub	Bill Ramadei	Robert Reid
Christina Roll	Michael Rowan	Patrick Sauer	Sharon Scheller
George Schiel	Amy Schott	Sandra Scott	Yvonne Shell
Michelle Smith	Jerry Spicer	Rulon Stacey	Richard Stull
David Teitelman	Duane Thompson	Robert Thorn	Ron Toland
Amanda Tran	Alejandro Ulloa	Allison Vincent	Drew Warrot
Catherine Wasson	Strode Weaver	Mary White	Lindsley Withey
Cynthia Wickstrom	Leonard Jackson		

**ACHE Congress in New Orleans - Chapter Breakfast**

Johnson Controls, Inc. (JCI) is proud to again host a breakfast for ACHE Chapters at the Annual Congress. This year, as we will be in New Orleans, the breakfast will not only represent an excellent opportunity to meet with your peers, but should also include a Cajun twist. As in the past, this will be a popular event and seats are limited and will be given on a first come, first served basis. The breakfast will be held at the Sheraton New Orleans, 500 Canal Street, on

Monday, March 19 from 6:30am to 7:30am. Details will be provided on-site. If you are interested in attending, please RSVP immediately to our Chapter's JCI healthcare executive, Kevin P. Schaeffner. Kevin can be reached at (303) 904-7942 (office), (303) 854-7143 (cell), or at e-mail [Kevin.P.Schaeffner@jci.com](mailto:Kevin.P.Schaeffner@jci.com).

### **Thank you 2005/2006 CAHE Board of Directors**

We want to give very special recognition to the outgoing 2005/2006 CAHE Chapter Board of Directors for their utmost devotion and dedication to the Chapter. Some of these Board members were with CAHE from the start and built the Chapter to over 260 members in just two years. The Chapter Board are volunteers who give hours of their time every month to ensure that Chapter members have access to high quality, low-cost education and networking events, maintain the website and communications, and provide support to members throughout the State. President Randy Buchnowski was with the Chapter from the beginning. Randy put the extensive package together to get CAHE fully chartered under ACHE (in record time) as CAHE was one of the very first Chapters to gain full chapter status with ACHE. During times of turnover, Randy ran programs, communications, etc. Dave McCloy for stepping up and filling in when vacancies occurred and also served as the Member-at-Large I-25 Corridor. Graham Innins and Brain Grassi served as Treasurer during this time period. Kevin Watson, a true professional, served as the Secretary and maintained the website, communications and helped out wherever needed. Jonathan Wiik served double duty as the Member-at-Large Northern CO and the Marketing & Public Relations Committee Chair producing the Chapter quarterly newsletters. Other Members-at-Large included Bob Omer (Western Slope) and Byron Geer (Southeast CO). The Programs Committee changed hands several times in the past two years with Sarah Schnell, Debi Smith and John Lyons taking turns to bring in speakers to address the most up-to-date topics/issues impacting healthcare, both on a national and local level. Chris Martin served as the membership committee chair processing hundreds of applications. Mike Currey, the founding father of CAHE provided guidance and support as the Immediate Past President and Rulon Stacey, the ACHE Colorado Regent, provided support and leadership to the Board of Directors.

### **CAHE Members in the News**

**Aaron C. Wood, CEO of the Haxtun Hospital District**, received the Early Career Healthcare Executive Regent's Award. The annual award recognizes ACHE members whose leadership and innovative management have promoted the growth and stature of health care in the state. "Aaron has made a significant contribution to keeping local health care easily accessible for residents of rural Colorado," said Rulon Stacey, ACHE's Regent and the president and CEO of Poudre Valley Health System in Fort Collins. "That's a tough feat to accomplish in this day and age," Stacey continued. "People in many rural areas of America are being forced to travel out of their communities because local health care is decreasing services due to costs and shortages of physicians and other medical personnel." Wood has been CEO of the Haxtun Hospital District since 2004 and additionally was transitory CEO of nearby Melissa Memorial Hospital, Holyoke, from January through May of this year while the CEO there took a leave of absence. The Haxtun Hospital District is comprised of a 25-bed critical access hospital and extended care unit, two outpatient clinics, a family dental clinic, and independent living apartments. Previous to his position at Haxtun Hospital District, Wood was Assistant Administrator and Replacement Facility Project Manager for Coulee Community Hospital, Grand Coulee, Wash. He holds a Bachelor of Science degree from Northern Arizona University, Flagstaff, and a master's degree in health care administration from the University of Toledo, Toledo, Ohio.

**Larry E. Leaming, FACHE, CEO East Morgan County Hospital**, Brush, CO was recently elected as the new ACHE Colorado Regent. Larry will assume the Regent position from

outgoing Colorado Regent Rulon F. Stacey, Ph.D., FACHE, CEO Poudre Valley Health System, Fort Collins at the ACHE Congress on March 19, 2007 in New Orleans. Learning is a Banner Health CEO assigned to East Morgan County Hospital in Brush, CO and Sterling Regional Medical Center in Sterling CO. Prior to that he served as the CEO of St. Vincent Hospital in Leadville, CO, Thayer County Health Services in Hebron, Nebraska and as Vice-President for planning, marketing and business development for St. Mary's Hospital and Medical Center in Grand Junction, CO. He holds a Bachelor's degree in Biology and Chemistry from Augustana College in South Dakota and a Master's Degree in Health Services Administration from Central Michigan University. He will receive his Doctoral Degree in Health Administration from the Medical University of South Carolina in May 2007. Congratulations Larry and thank you Rulon for all of your support over the past three years.

**Kenneth J. Cochran, Chief Nursing Officer, Colorado Plains Medical Center, Ft. Morgan, CO** passed the ACHE Board of Governors Exam in December. Cochran has been CNO at Colorado Plains Medical Center since April 2006. Prior to that, he served as Vice President-Clinical Services/Chief Nursing Officer at Good Samaritan Hospital in Bakersfield, CA and Director of Acute Care Services at Delano Regional Medical Center in Delano, CA. Cochran holds a BSN from Troy State University and an MBA from California State University.

### **CAHE Members at a Glance**

#### ***Kathy Powell-Florip, Affiliate Member***

***Position:*** President Alliance Search Management, Inc., Fort Collins, CO

***Education:*** BA, Political Science--University of Houston

***Prior healthcare/non-healthcare experience:*** Direct patient care in a state run mental institution including passing medications. Was part of the group that built and piloted programs and established documentation to help pass the first JCAHO inspection. Also worked in the staff development department providing supervisory training in everything from interpersonal communication and group dynamics to physical management

***Hometown (originally from):*** Lapeer, Michigan

***Hobbies:*** Equestrian, downhill skier, scuba diver, runner

***How does your position contribute to the healthcare field?*** The success of any organization is predicated on the skill and fit of the leader. I assist organizations in defining the skills and characteristics that will most closely fit the current needs, then assure that the most qualified candidates can see how they can be successful in the role, and what it will do for their careers, simultaneously. Assessing the fit of potential leaders to organizations is the biggest determinant of success, so my ability to highlight style and persona, to client and candidate, is essential. Many of the leaders I've placed have literally saved hospitals and other health services for communities.

***If you could change one thing about healthcare what would it be?*** I think the current movement towards consumer driven healthcare and greater physician/hospital alignment, supported by increased application of IT will allow market forces to correct some of the issues of which we are all very aware. Aside from this, I leave the changes to the experts with whom I work, every day.

***Why did you get into the healthcare field?*** Truthfully, I like many, was headed in another direction; I was planning to become a US Supreme Court justice so I could fix the world. I stumbled into healthcare while working my way through school, liked the people I was working with and just kept finding new clients and new candidates that kept life interesting. Healthcare leaders have a mission to serve; that appealed to me on a personal level.

***What has been your most memorable experience working in healthcare?*** After 20 years in healthcare, I've forgotten more than I can remember. Early in my career, I went after an

engagement for which I was not yet prepared; I was too young, didn't have a full tool set to execute the project and hadn't yet had someone show me 'the ropes.' The executive to whom I presented watched, while I failed in my effort, but was extraordinarily gracious as he provided me the opportunity to see where I missed the mark. He, in a matter of minutes, drew a template of the essence of leadership, an example of mentoring and a role model to be emulated for the rest of my career.

**Duties, responsibilities and accomplishments:** As an official pronouncement, I'd say, I provide organizations with the tools, processes and information they need to identify organizational needs, and then the leadership skill sets and styles that are most likely to facilitate achievement of those goals. To bring clients the most talented leaders, I have to help candidates see how achieving my clients' goals fits into their career path. Over the years, I've facilitated the completion of hundreds of searches that meant career advancement for new leaders and provision of essential services for many communities. In reality, I network with the entire healthcare community, have lots of lunch with great leaders, then simply match the leader with the problem; not a bad way to make a living, huh?

***Bill Ramadei, Student Member***

**School/Program:** University of Colorado at Denver/MBA in Health Administration

**Current Position/employer:** Director of Business Development at Employee Based Systems, a privately held software development and consulting firm. Provide software and services for HR, payroll, and time and attendance. Currently on a path to make a career transition to health administration.

**Prior healthcare/non-healthcare experience:** Began career as a Medical Technologist at St. Paul Ramsey Hospital in St. Paul, MN. Left there to begin a career in medical sales. Over 15 years experience in sales and business development of complex solutions comprised of hardware, software, and professional services. Spent two years operating his own management consulting firm with a focus on small businesses.

**Hometown (originally from):** New Haven, CT

**Hobbies:** Avid mountain biker since re-locating to Denver in 1993. Spent two years singing for the Evergreen Chorale when he lived in Evergreen. Played guitar and sing for his creative outlet these days. Also become an avid Tango Dancer in the numerous venues in the Denver Boulder metropolitan area. A movie freak, and enjoys all types of live music from classical to rock.

**What are your plans after graduation?** Would like to become involved in business development for a hospital or large medical practice working on mergers, joint ventures, etc. Keeping his options open and would be happy in hospital operations, practice management, or health care consulting.

**If you could change one thing about healthcare what would it be?** I would make excellent healthcare services accessible and affordable to all Americans. I am disturbed at the number of Americans who have no health insurance, thus making access to health care difficult and unaffordable. I certainly don't have the full proof plan for this, but I think we are rapidly approaching the critical mass of political will necessary to bring these changes about.

**Why are you getting into the healthcare management field?** I have decided that I want to spend the rest of my career contributing to the well being of others, making a tangible contribution to others. The best way I can do this is to marry my considerable business experience and skills to the credential of the MBA in Health Administration, and work on the business side of health care.

**Membership Update by Bill Qutub, CAHE Membership Chair**

We updated our membership roster in early January, removing members who have moved out of the region and those not responding to multiple contact attempts. Our membership list

decreased significantly, but since then, we have a confirmed membership of 112. This year, we're looking to use the Chapter/ACHE membership display at both academic and professional healthcare events. In conjunction with sponsorship, advancement, members-at-large, our executive liaison and student liaisons, we're expecting to improve membership significantly.

The TRIFOLD brochure has been completely revamped and is designed to incorporate not only a new membership category, but help direct prospective members toward a committee of interest as well as emphasize educational and professional opportunities. On our website under "Membership," the membership application will soon allow people to join CAHE and pay their dues on-line. CAHE has much to offer prospective and current members. Please let us know if you are interested in developing a formal internship at your organization for student members, or even if you are interested in letting one of our students shadow you for a day or more. These can be valuable recruiting tools for your organization as well as valuable employment opportunity for student members.

Members are more active in recruiting than ever, and future membership updates will provide national as well as chapter-specific information as we move through 2007. As Membership Chair, I personally welcome all new and returning members. We encourage everyone to participate in some fashion with CAHE to boost your own experience and improve the integrity of our chapter. Contact your favorite committee member and volunteer today!

#### **Advancement//Credentialing News by Chris Martin, CAHE Advancement Chair**

ACHE converted approximately 2,100 Diplomates to Fellow on January 1st and converted another group of approximately 200 on January 9th. Anyone who has met the new Fellow advancement eligibility criteria should have been notified. You can also go into the "MY ACHE" area of [ache.org](http://ache.org) to see if you are listed as a FACHE. There are another 3,000 or so Diplomates who may meet the requirements, but need to go into the "MY ACHE" area of [ache.org](http://ache.org) to update their healthcare management experience, or their Category II education credits so they can be converted. ACHE will continue to send them notifications to update their records so they can be converted if they qualify. ACHE deleted the Advancement Information Session (AIS) to Diplomate and revised the AIS session for Fellow. CAHE will sponsor several Fellow AIS sessions this year in conjunction with our education and networking events.

CAHE is seeking Fellows interested in conducting advancement interviews and to serve as references for ACHE members in Colorado wanting to advance to Fellow. The new credentialing changes include the requirement for three references from Fellows, one of which must be a structured interview. One of our goals is to connect members seeking to advance to Fellow with current Fellows interested in serving as references. We will collect your names and contact information and place a Fellow reference contact list behind the "Members Login" section of our new website (<http://cahe.ache.org/>). If you are an active FACHE and would like to serve as a reference, please contact Chris Martin at [Martin.Christopher@tchden.org](mailto:Martin.Christopher@tchden.org).

You can maximize your professional potential by earning the premier credential in healthcare management. When you become board certified in healthcare management as an ACHE Fellow (FACHE), you'll have the knowledge, skills and confidence to succeed. The following link is a checklist for advancing to Fellow <http://www.ache.org/mbership/credentialing/criteria.cfm>. Please contact Chris Martin, FACHE, at [martin.christopher@tchden.org](mailto:martin.christopher@tchden.org) if you have any questions or need any assistance in your efforts to Board Certification or advancement to Fellow.

### **Student News**

CAHE is pleased to announce the winners of the 2006 student scholarship program. Carol Hamilton of Regis University and Heather Kimball of Metropolitan State College of Denver were selected in early December as our 2006 recipients. Applicants complete an application which includes essays on why they chose healthcare, their educational and life goals, how their education program will help achieve their goals, and how the community will benefit from completion of their degree. The application also includes a written professional recommendation. The winners were announced at the CAHE holiday social in December.

### **CAHE Sponsorship by Susan Coffey, CAHE Sponsorship Chair**

Network and demonstrate your business support for CAHE activities all year long with healthcare executives from across Colorado. Become a CAHE Sponsor and network with fellow colleagues, share ideas and gain knowledge on the latest healthcare issues, listen to experts speak on the latest trends in healthcare, support the local community through planned community events, and receive visibility - your company's name and/or logo is prominently displayed at our events, annual education symposium and business meeting, and on our website offering year-round opportunity for reinforced visibility.

Our Sponsorship program has been revitalized. Four levels of sponsorship are now available:

- \* SUMMIT Level - \$1,000 or more annual contribution
- \* GLACIER Level - \$500 - \$999 annual contribution
- \* TRAILHEAD Level - \$250 – \$499 annual contribution
- \* EVENT SPONSOR – One time contribution: \$250 minimum

Please see our new website page (<http://cahe.ache.org/x16.xml>) for the specific details on each sponsorship level and current programs available for sponsorship.

Our goal is to have every affiliated organization become a sponsor. Please seriously consider a sponsorship level for your organization today! Please contact Susan Coffey at (303) 724-5085, Rich Cohan at (303) 813-5138, or Lindsley Withey at (303) 215-1818 for additional information.

### **Don't Miss ACHE's 50th Congress on Healthcare Leadership**

Join us in New Orleans for the 50th Congress on Healthcare Leadership, as ACHE continues its tradition of providing an unparalleled professional development event. The March 19–22 program offers sessions on the hottest topics, access to the top leaders in the field and opportunities to meet and learn from colleagues—while offering cutting-edge information and innovative strategies to overcome your greatest managerial challenges. If you are looking for ways to improve quality, increase operational efficiency and strengthen physician relations, Congress is for you.

Congress will be held at the New Orleans Marriott and the Sheraton New Orleans. Access the Congress brochure and online registration at [ache.org](http://ache.org). If you need to request a printed copy of the Congress brochure, contact the Division of Education at (312) 424-9300.

### **Board of Governors Approves Credentialing Change**

Following a two-year process involving extensive analysis and affiliate feedback, the ACHE Board of Governors revised the previous dual credential system and approved combining the Diplomate and Fellow credential into a single FACHE® credential. The decision is designed to advance healthcare management excellence by increasing the commitment to leadership and professional development represented by the FACHE credential.

Passing the Board of Governors Examination in Healthcare Management remains a key standard for becoming board certified and earning the FACHE credential. Additional criteria for advancement include requirements related to academic preparation, tenure as an ACHE Member, experience in healthcare management, continuing education, references, and professional and community/civic involvement. The new credentialing system is effective January 1, 2007.

As part of their review of the credentialing system, the Board of Governors also authorized the development of a separate approach to recognize service, leadership and giving back to the profession. The recognition system will be developed during 2007.

Additional information about the credentialing change is available on **ache.org**. If you have any questions, please contact the Division of Membership at [credentialcomments@ache.org](mailto:credentialcomments@ache.org) or (312) 424-9400.

### **SIA Survey Scheduled**

The ACHE triennial survey of Special Interest Area (SIA) members is scheduled for this spring. The Division of Research and Development will administer the survey by e-mail invitation. Affiliates who are members of any of ACHE's nine SIAs will be sampled for the study. Results of the survey will be used in program development. If you receive an invitation, please voice your opinions and complete the survey. If you have any questions, contact the Division of Research and Development at (312) 424-9440.

### **ACHE Call for Nominations for the 2008 Slate**

ACHE's 2007–2008 Nominating Committee is calling for applications to serve for 2008. All affiliates are encouraged to participate in the nominating process. ACHE Fellows are eligible for any of the Governor and Chairman-Elect vacancies and for the Nominating Committee and Regent-at-Large vacancies within their district. Open positions on the slate include:

- Nominating Committee Member, District 1 (two-year term ending in 2010)
- Nominating Committee Member, District 4 (two-year term ending in 2010)
- Nominating Committee Member, District 5 (two-year term ending in 2010)
- Regent-at-Large, District 1 (three-year term ending in 2011)
- Regent-at-Large, District 6 (three-year term ending in 2011)
- Governor (three-year term ending in 2011)
- Governor (three-year term ending in 2011)
- Governor (three-year term ending in 2011)
- Governor (three-year term ending in 2011)
- Chairman-Elect

Please refer to the following district designations for the open positions:

- District 1: Canada, Connecticut, Delaware, Maine, Massachusetts, New Hampshire, New Jersey, New York, Pennsylvania, Rhode Island and Vermont.
- District 4: Alabama, Arkansas, Kansas, Louisiana, Mississippi, Missouri, New Mexico, Oklahoma, Tennessee and Texas.
- District 5: Alaska, Arizona, California, Colorado, Hawaii/Pacific, Idaho, Montana, Nevada, Oregon, Utah, Washington and Wyoming.
- District 6: Air Force, Army, Navy (including the Coast Guard and uniformed members of the Public Health Service) and Veterans Affairs.

Candidates for Chairman-Elect and Governor should submit an application to serve, a copy of their resume and up to 10 letters of support. Candidates for Regent-at-Large and the Nominating Committee should only submit a letter of self-nomination and copy of their resume. Applications to serve and self-nominations are to be submitted by letter and must be postmarked between January 1 and July 15.

The first meeting of ACHE's 2007–2008 Nominating Committee will be held on Tuesday, March 20, 2007, during the Congress on Healthcare Leadership in New Orleans. The committee will be in open session at 2:45 p.m.

During this time, there will be an orientation session conducted for potential candidates, giving them the opportunity to ask questions regarding the nominating process. Immediately following the orientation, an open forum will be provided for ACHE affiliates to present and discuss their views of ACHE leadership needs.

If needed, the committee will meet again on Sept. 13, 2007, to determine which candidates for Chairman-Elect and Governor will be interviewed in person on Thursday, Oct. 25, 2007. All candidates will be notified in writing of the committee's decision by Sept. 30.

To review the Candidate Guidelines, go to [ache.org](http://ache.org) to access the Affiliates Only area and select the "Candidate Guidelines" link on the left-hand side of the page. If you have any questions, please contact Julie Nolan at (312) 424-9367 or [jnolan@ache.org](mailto:jnolan@ache.org).

Mail applications to serve to: Samuel L. Odle, FACHE, Chairman, Nominating Committee, c/o Julie Nolan, American College of Healthcare Executives, 1 N. Franklin St., Ste. 1700, Chicago, IL 60606-3529.